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## NZDF Command and Staff College Alumni Association Newsletter

Issue 4, June 2012



### Commandant's Message

*CDR Shaun Fogarty*

'May you live in interesting times'. Not only does this resonate with current events on the world stage, but also in our own backyard here in New Zealand and within our Defence Force. If you've had a chance to read the recent tranche of CDF directives it's clear that change of a transformational scale is potentially on the horizon – interesting times indeed. At the Command and Staff College, we too have been introducing change aimed at continual improvement. The recent initiative by our Senior Leaders to establish the Institute for Leader Development has resulted in us being able to adopt leadership courses across our Joint Command and Joint Junior Staff Courses, and to our graduates of the Joint Warrant Officer Advanced Course. These courses are being delivered by our very own skilled leaders from within the NZDF. In addition to enhanced leadership focus the College's Command Studies programme is being strengthened with a greater focus in the curriculum on Pol/Mil, Mil/Mil & Civ/Mil relationships.

The new Master of International Security degree is up and running for the current Joint Command and Staff Course (JCSC 53). This has been a fantastic development achieved in conjunction with our academic partner Massey University, and will result in most of this year's JCSC53 cohort graduating with only one paper remaining to complete their Masters.

The Joint Junior Staff Course 76 was a very successful course that started the year off in January and concluded in March with 40 graduates entering the ranks of our Alumni. The JCSC is now in full swing and in Week 5 (of 32) as I write. In the first few weeks of the course we have been privileged to have the Minister of Defence and all the NZDF senior leadership attending functions, briefs or presenting to the course. The college is blessed by the support we have from our strategic leadership – certainly a benefit from being located in our nation's capital.

Please keep spreading the word about the CSC Alumni and feel free to contact us if you need some help reconnecting with your course mates.



Minister of Defence,  
Hon Dr Jonathan Coleman  
speaking with  
WGCDR David Riddell - Royal Australian  
Air Force



Course Members from  
Singapore, Malaysia and Korea



New Zealand Course Members  
chat with the Minister



Chief of Defence Force LT GEN Rhys Jones  
welcoming the members of JCSC 53

### Royal College of Defence Studies

The Royal College of Defence Studies (RCDS) is an internationally-renowned institution and component of the Defence Academy of the United Kingdom. It was founded in 1927 and was formerly called the Imperial Defence College. The College is led by a Commandant, currently Vice Admiral Charles Style, CBE, and senior directing staff are two-star officers from the Royal Navy, British Army, Royal Air Force, and civil service. The college runs one course a year, from September to July. Each course is attended by a maximum of 90 full-time members, around one-third from the UK and two-thirds from overseas.



Crest  
Royal College of Defence Studies

## Reflection

by COL Peter Kelly, RCDS

A very senior US officer addressed my course and stated that the biggest critique he had of senior officers within his own force was that "they had no time for reflection" and there was a risk that strategic decision making could be impaired. During my time here at the Royal College of Defence Studies in London, I have been fortunate to have been given the opportunity to take time out of the very busy profession of arms and spend sometime doing just that, reflecting.

We have the opportunity on this course to listen, to think, to discuss, to debate, to argue and at times agree about strategic issues that impact us all. The issues are many and varied and cover such things as; the world economy, the Euro crisis, climate change, international affairs, regions of the world, security and strategy. The course membership is as diverse as the topics covered and offer a unique perspective on issues raised. The college has an international reputation and gathers lecturers from all over the globe to address the course. It also has linkages with Kings College London and offers some of the members including myself, the opportunity to delve a bit deeper into issues and complete a Master of Arts in International Security and Strategy. Kings College is an internationally recognized institution and is ranked in the top 30 universities of the world.

During this course we have had to write essays on topics like, the changing security landscape post the Cold War, Clausewitz and his continued relevance to modern conflict, American democratic liberal internationalism and in my case a dissertation on the fragility of Oceania. Prior to attending this course I could honestly say that I was not mentally attuned to analysing such complex strategic issues and definitely not prepared to write essays on them. What this course has provided me and many others is the confidence to look at these complex issues and to seek to understand the political and strategic implications, then think about the mix of policy and strategy to resolve these issues. I am far from being an expert in this, more a novice, but I am now more inclined to take the time to think, reflect and discuss issues of strategic importance a lot more than I used to be.

Finally, value the opportunities you get to breakout of your busy schedules and take the time to reflect on issues. Equally, when either on course either at home or abroad value the diversity of the people involved, everyone and every nation is different and they all bring a different perspective to any issue. As the US General concluded "reflection should lead to disciplined un-regimented thinking", which is essential to resolving the complex issues confronting us all.

Footnote - COL Kelly will return to New Zealand in August 2012 where he will be promoted to Brigadier and appointed DCA.

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## Don't go back!

by MAJ (Rtd) David Weston SC18 - 1977

A very old adage – and one we have all heard often before!

However, once one reaches the age of retirement (officially and not just militarily) one might be indulged just a little. I have a couple of "returns" of significance from the past 12 months.

Firstly, in April 2011, I returned to Vietnam for the first time since leaving Saigon in June 1969. This was quite an emotional and moving experience mainly because I had carried 40+ years' memories with me (and no-one can really say that their memory is that good!). What surprised me and the others in the group of 161 Battery veterans was the immense change in what was South Vietnam – from a rather war-torn and grubby ex-French colony to a modern, commercially vibrant Asian country of growing economic strength and with a thriving tourism industry.

Saigon (now Ho Chi Minh City) is clean and bustling with an amazing number of motor-scooters! Traditional Asian style markets and street vendors side-by-side with high-end international retail shops such as Gucci, Rolex, Tommy Hilfiger, Chanel, etc.

Our prime reason for visiting Vietnam was to go to our old base area at Nui Dat in the Phouc Tuy province, and to take part in the ANZAC Day service at the Long Tan Memorial just down the road. This is where the feelings really hit – our base area was still recognizable in places and memories of events and personalities of the 12 months in that area really flooded back. I think that walking through the rubber plantation at Long Tan in the pre-dawn mist on ANZAC Day was one of the most moving times in my life – it reminded me of a number of occasions when we moved just on first light to a new defensive position or into a daytime ambush area – quite spooky!

I had my eyes opened by the friendliness and warmth of the people of Vietnam – our contact with them in 1968-69 was only very fleeting – we operated in, and on the fringes of, the jungle, whereas the locals lived in the villages and hamlets in the cultivated areas of the province. In 2011 their interest in us and our experiences was genuine – they wanted to know what we had done and what brought us back.



David Weston  
Phouc Tuy province  
December 1968



*Left to Right: David Weston, Gary Holmes, Mike Dakin, Graeme Black, Dennis Dwane, Roger Pearce, Barry Cook Neil Rhynd Kneeling (paper in hand): Joe Kerr (left) Robert Smith (right)*  
161 Battery Base Area, Nui Dat 2012

All of us on this trip found it valuable – for exorcising ghosts, recapturing memories and for showing us a very attractive and fascinating part of the world.

The other return was a little more mundane – in May this year, after thirty five years, I went back to the Command and Staff College for the first time since I spent 6 months at Whenuapai in 1977. Quite a change in the physical side of things – the Trentham complex is a great improvement from the converted H barrack block behind the Officers Mess. Instead of 14 students (1 RNZN, 4 NZ Army, 7 RNZAF, 1 Malay, 1 Singaporean) there are now some 30 students from about 12 countries. However, even in the 3 or 4 hours I was there a few weeks ago, I felt that the inquiring and challenging approach of the course is still very much there.

In spite of the apparently never-ending requirement to hand in papers, briefs, operation orders, appreciations and other items through the period, I certainly did find the 6 months a time that allowed me to stop, debate and think about my military life – something that rarely happens in most professions.

I'm sure there is still the opportunity for the less overt side of the Staff Course to continue – the personal and professional contacts made, the social functions (official and unofficial) and the enduring friendships and memories of people and events.

How would I look at the opening sentence again – go back and savour your earlier life, enjoy the experience but keep it in perspective – it's past, and we must go on!

## ***Opportunity to complete Massey's new Masters degree***

*by Dr Peter Greener  
Dean of Faculty*

Throughout 2011 staff from Massey University's Centre for Defence and Security Studies worked with colleagues from NZDF CSC, NZ Police, NZ Customs and other security agencies to develop a new degree – the Master of International Security (M Intl Sy). The degree was approved by the Committee for University Approval of Programmes (CUAP) at the end of 2011 so that it could be introduced this year, and papers from the degree are now being taught as part of the Joint Command and Staff Course at CSC. The M Intl Sy is a professional degree with a focus on practice in defence and security areas; as such it is a 180 credit degree which does not require a thesis for completion. Command and Staff Course graduates who have recently completed the Postgraduate Diploma in Arts (Defence and Strategic Studies) and have yet to complete their Masters may find completing the new degree an attractive option.

In order for graduates with a PG Dip to complete the degree, they will need to undertake the new 30 credit core paper for the course, 149.720 International Security, which is available by Distance Learning from Semester 2 this year; and 149.820 Applied Security Research Report, a piece of research which is designed to focus on an area of interest in the practice arena. The Applied Security Research Report is a 7 – 10,000 word analytical essay which requires students to “undertake a supervised research project that is relevant to and builds on their professional experience in international security.” The research report includes a module on research methods, and a two page proposal must be presented prior to enrolment.

Further details on the requirements and time limits for completion can be sought from the postgraduate coordinator at CDSS, Dr John Moremon [j.moremon@massey.ac.nz](mailto:j.moremon@massey.ac.nz) (06) 350 5345

**Graduates of Overseas Staff Colleges  
are invited to join the CSC Alumni Association as  
Honorary Members**

## **New Members**

**Aaron Couchman** SC 47 - 2006  
**Alan Cockeril** JCSC 52 - 2001  
**Andrew Foster** JJSC 74 - 2010  
**Andy Shaw** SC 45 - 2004  
**Antony Blythen** SC 47 - 2006  
**Barrie Sinclair** SC 13 - 1972  
**Ben Stephens** JJSC 73 - 2009  
**Ben Wongnakornsawang** SC 42 - 2001  
**Bob Howe**, JSC 31- 1967  
DS CSC 1977-79  
RAF Staff College 1974  
Commandant CSC 1980  
**Clancy Johnston** JJSC 74 - 2010  
**Colin Vlietstra** SC 36 - 1995  
**Collin Wrigley** SC 45 - 2004  
**Course Members of JJSC 76 - 2012**  
**Dale Williamson** SC 36 - 1995  
**Daud Rodzali** SC 30 - 1989  
**Dave Smart** JWOAC 01 - 2008  
**David Weston** SC 18 – 1977  
**Dennis Moratti** JWOAC 01 & JJSC 73  
**Des Ashton** SC 27 - 1986  
**Don Pickerill** SC 35 - 1994  
**Gina Kimmins** JWOAC 03 - 2010  
**Glenn Gowthorpe** Singapore Staff Course  
**Harold Nicholson** SC 43 - 2002  
**Hung Nguyen** JCSC 52 - 2011  
**Jae Keun Lee** SC 47 - 2006  
**James A. Hill** SC 41 - 2000  
**John Wech** SC 47 - 2006  
**Jonathon Durden** SC 47 - 2006  
**Justin Putze** SC 51 - 2010  
**Kevin Beaulne** SC 49 - 2008 & DS  
**Kiely Pepper** SC 49 - 2008 & DS  
**Mark Chadwick** SC 48 - 2007  
**Paul Cockerton** JJSC 73 - 2009

## New College Staff

Ms Su Vepa-Sandilya is the new Curriculum Development Manager. She joins us from Industry Training Organisation. Lilly Wisker has recently moved overseas.



LTCDR Rebecca Brierton is the new DS Strategic Studies from Devonport as Mark Chadwick is now the MA to the Minister of Defence Hon Dr Jonathon Coleman.



MAJ Grant Morris is the new DS Operational Studies as MAJ Liam Jones has taken up his new role as a Military Observer



Dr Paul Clemence is CSC's new Research and Information Manager. He joins us from NZDF Archives, Trentham.



Peter Griffin SC 41 - 2000  
Peter Kelly RCDS - 2012  
Peter Stockwell SC 21 - 1980  
Philip Molloy SC 38 - 1997  
Philippa Gibbons SC 48 - 2007  
Phill Halligan JCSC 52 - 2011  
Phillip Bedford JSC 69 - 2005  
Phillip Pender JCSC 52 - 2011  
Raja Ahmad Othman SC 43 - 2002  
Ric Odom Australia Command College  
Richard Taylor SC46 - 2005  
Richard Taylor SC46 - 2005  
Rob McLean JWOAC 03 - 2010  
Rod Gwyn JSC 72 - 2008  
Rod Sudlow SC23 - 1982  
Roger Mortlock SC 24 - 1983  
Scott Langlands SC 48 - 2007  
Sholto Stephens US Army CGSC (Leavenworth)  
Simon Eichelbaum JJSC 74 - 2010  
Steve Hunt JJSC 73 - 2009  
Warren Ure JWOAC 03 - 2010

## University to Uniform

by CAPT Wahrlich JJSC 75—2011

Medical Students were put through their paces at the annual New Zealand Medical Students Association conference 18 – 20 May in Rotorua recently. Attendance at the conference was by invitation only and the 240 delegates underwent a rigorous application process. As such, they might not have expected that some aspects of the conference itself would be rigorous, however the two RNZN Physical Training Instructors facilitating one activity in the conference “Amazing Race” put paid to that. The Amazing Race was the opening event at the conference which attracts the top medical students in the country. The New Zealand Defence Force was a prominent sponsor, with not only the military-themed amazing race activity, but also a medical emergency scenario and an hour long presentation on health care careers in the Defence Force. This recruiting drive was organised by myself in my new role as Specialist Recruiter for Health and Priority Trades.



CAPT Marite Wahrlich and AVM Peter Stockwell

The overall aim was to increase the profile of the NZDF amongst medical students and promote the Medical Officer Cadet Scheme. Over forty delegates attended the information session and all Defence Force Personnel present were busy in answering questions about health care professions as well as general queries.

I was chuffed when asked the question “but what does the Navy actually do?” It gave me the opportunity to relate some facts learnt in the Staff College lecture theatre, such as the size of New Zealand's EEZ, and the strategic significance of the Navy's constabulary role, even using (appropriately) the terms blue water and brown water.

The tri-service environment at Staff College has been invaluable in preparing me for my role as strategic and tri-service recruiter by giving me an excellent overview of the future vision for Army, Navy and Air Force. In addition, it has given me a network of trusted comrades who I can ring at any time for advice, information and support to recruiting initiatives. And many thanks to the two of “The Coalition” who have assisted me to date. That goes to show that although the Defence Force has undergone a myriad of changes in recent years, comradeship is, as ever, alive and well.

Please send any contributions or comments to the Editor:  
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## Strategic Decision Making

by SQNLDR Pete Cain JJSC 52—2012

Upon commencing CSC52 I had a default preference for decision making that predominantly favoured hard evidence - a measurable and demonstrable effect on people, material or the outcome of an activity. This preference is safe, logical and reliable and I think generally preferred by many air force officers. We aim to generate credibility amongst our peers by overtly linking our decision making to quantifiable knowledge, experience, training and data.



## New College Staff

Mrs Silena Griffin is CSC's new Research Assistant/Alumni Secretary. She joins us from her last role as IT Analyst, Ministry of Education.



## Class of 1967

WGCDR (Rtd) (Bob) R. C. Howe JSC 1967, DS 1977-1979, Commandant RNZAF CSC 1980 - RAAF Staff College 1974 (psc) has recently been in touch and recalls his last visit to the Command and Staff College at Whenuapai. He remembers the Junior Staff Course photos lining the walls. These are now located in the accommodation block Rabaul Barracks where the current and future courses stay while attending their course.

## Title Changes

A return to the past – The title of the Director Command and Staff College has now reverted to it being 'Commandant'. The College Senior Fellow has also been renamed to be the 'Dean of Faculty'

## JCSC 53 - 2012

This year's Joint Command and Staff Course 53 features the following countries:

Australia, China, Korea, Indonesia, Malaysia, Papua New Guinea, Philippines, Singapore, Thailand also Saudi Arabia and the USA for the first time .

Members of the New Zealand Defence Force, New Zealand Customs and NZDF Corporate Finance make up the rest of the group.

What I have started to consider, as a consequence of CSC52, is that I may need to modify this approach in order to cope with the scale and complexity of challenges that exist beyond the air force tactical environment. The insight that CSC52 offered into academic theory, politics and international relations suggested that it is impossible for anyone to have the capacity to make decisions exclusively on the basis of quantifiable knowledge, experience, training and data. In fact, to attempt to do so is dangerous - because it risks attempting to dictate and control the future, rather than anticipating and adapting to it.

This raises the question of when may I need to incorporate imagination, belief and ideas into my decision making. I think there are three generic instances when this is appropriate. Firstly, when the goal, or the process to achieve it, cannot be clearly and simply articulated. Secondly, when the resources available cannot be matched to the task. Thirdly, when the consequences for people carrying out the tasks may be undesirable.

In summary CSC52 led me to form the opinion that whilst tactical decision making based on knowledge, experience, training and data has immense value, I will need to meld this with imagination, ideas and belief in order to make the transition to strategic decision making. Or in other words, successful strategic decision making appears to incorporate both art and science.

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## Class of 1972

LTCOL (Rtd) Barrie Sinclair SC 13 - 1972 has kindly sent in a copy of his Certificate of Graduation and a photo taken of the Class of 1972 at the Command and Staff College when it was based at Whenuapai. Barrie had seen the article about the Alumni in the RSA Review Autumn 2012 and took this opportunity become an Alumni member.



Back Row: Ross Donaldson, DS uk\*, DS uk\*  
Middle Row: Dave Ogilvie, Barrie Sinclair, Thompson, Barr?,  
Gordon Ragg, uk\*, Crawford, Peter Gentry, Gary Vickers  
(Deceased), \*uk  
Front Row: Navy uk\*, Navy uk\*, John Wilson, Stu Boys  
Sitting: uk\*, DS uk\* (uk\* = unknown)

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## Keeping in Touch—LinkedIn

Online professional networking site - [www.linkedin.com](http://www.linkedin.com)

LinkedIn connects you to your trusted contacts and helps you exchange knowledge, ideas, and opportunities with a broader network of professionals.

Using your web browser go to <http://learn.linkedin.com/what-is-linkedin/> for an overview of what is involved in using LinkedIn and how to use the website. Click 'Homepage' on the left column under Site

Features to see an example of how your individual page would look if you were to become a member.

Still under Site Features click on Groups for an article on How To: Start a conversation with Groups. Once you have created your account with a LogIn and Password and you have your home page on your screen, click: Groups>GroupsDirectory> and in the search field type NZDF Command and Staff College Alumni to send an application to join the group. This will be reviewed and approved if you are a known Alumni member.

This is a wonderful opportunity for you to make and remain in contact people, promote your career, search and connect to groups of interest to you.

**D**id you know ... that, as an Alumni member, you are entitled to use the CSC Research Centre? Please contact the Research & Information Manager (04) 527 1008 for more information or if you would like to be included in the mailing list for latest Research Centre updates.  
[www.nzdf.mil.nz/corporate/command-and-staff-college/alumni/default.htm](http://www.nzdf.mil.nz/corporate/command-and-staff-college/alumni/default.htm)

The Command & Staff College Research Centre is establishing a database of research papers written by our Alumni. If you are happy to have your research registered and stored at the College, please contact our Research and Information Manager, Dr Paul Clemence  
[csclibrary@nzdf.mil.nz](mailto:csclibrary@nzdf.mil.nz). Watch out for more information in our next newsletter.

## Alumni Lecture Evenings proving a real hit

*by CDR Shaun Fogarty*

Feedback from our Alumni has overwhelmingly shown that our lecture evenings are proving popular. Numbers attending have continued to grow and so far this year we have managed to conduct three lecture evenings as we aim to provide opportunities for our Alumni's ongoing professional development.

In February Professor Rouben Azizian from the Hawaiian based 'Asia Pacific Centre for Security Studies delivered two lectures; one for our Auckland Alumni members in Devonport and the second in the College here in Trentham. Rouben enlightened us with a fascinating insight into the United States 'reengagement' with Asia/Pacific and what challenges this might bring. It was also with much pleasure at the Devonport lecture that Rouben accepted the appointment as a Senior Fellow to the College. We're very pleased to have the College associated with such a prestigious academic and former diplomat.

Our most recent Lecture Evening featured a double header with the US Marine Corps Historian, Mr Paul Weber and the widely acclaimed Professor Emeritus Alan Gropman. Paul provided a most interesting account of the 'the Marines in NZ', which couldn't have been better timed with this year being the 70<sup>th</sup> anniversary of the Marines arriving in NZ in 1942. Professor Gropman, a regular visitor to the College, once again had us transfixed with his forthright analysis of current US Defence Policy. As always

## NZDF CSC Names its Lecture Theatre after Air Chief Marshal Sir Keith Park, GCB, KBE, MC, DFC.

*by SQNLDR Lawrence Field - DS 2012 - JCSC 51 - 2010*

The NZDF CSC has named its key education rooms within the College. The aim was to acknowledge significant New Zealand military leaders and to continue to instil a sense of history and tradition in the college. The College has so far conducted naming ceremonies of three of its syndicate rooms, where each one represents a significant leader from one of the three services. The Navy room is named after Vice Admiral Sir Somerford Teagle, the Army room after Brigadier Robert Maynard Gurr, OBE, and the Air Force room after Air Chief Marshal Sir Ralph Alexander Cochrane, GBE, KCB, AFC.

On 07 December 2011, the NZDF Command and Staff College formally named its main lecture theatre after Air Chief Marshal Sir Keith Park, GCB, KBE, MC, DFC.



Sir Keith is considered to be one of New Zealand's great sons, becoming in turn during his military career a soldier, airman, fighter ace and air commander. Sir Keith's career was outlined to an audience of members of Sir Keith Park's family, CDF and other senior officers, along with the College's course members and staff. LTGEN Jones and Alex Neill, the family representative, unveiled the portrait that now hangs in the lecture theatre.

Professor Vincent Orange, the NZDF CSC's first appointed Senior Fellow, formerly of Canterbury University, and an important biographer of Air Force leaders, also gave a lecture on Sir Keith's career. Professor Orange summarised Sir Keith as having determination, luck, a gift for personal leadership and a willingness to undertake professional study. The College's Vision, Purpose and Education philosophy are aimed at preparing and developing its emerging leaders as strategic thinkers. Course members are encouraged to be innovative, critically engaged,

the Q&A could have continued long into the night, however many of our audience's questions were able to be answered over a drink with our speakers in the mess.

What's been a really wonderful aspect of our evenings has been seeing former graduates reconnecting with the College. MAJ (Rtd) David Weston from SC 18 - 1977 attended the last lecture evening and has agreed to write an item for this newsletter.

Keep an eye out for our next lecture evening invitation which we hope to organise for the Jul/Aug timeframe.

creative and analytical thinkers, and to develop unique solutions to contemporary challenges. These attributes are clearly exemplified in the example that Sir Keith set throughout his career, which makes him a fitting leader to name the NZDF CSC's lecture theatre after.

*This year's Joint Junior Staff Course 76 featured an Officer from the Timor Leste Defence Force for the first time, LT Helio Da Costa*



Members of the Alumni are joined by JCSC 53 for an interesting evening.

Center: CDR Shaun Fogarty, Professor Alan Gropman Mr Paul Weber Dr Peter Greener

## College Appoint Two Senior Fellows

Dr Vincent Orange and Professor Rouben Azizian have been appointed Senior Fellows of the College.

## Royal N.Z. Army Medical Corps

Corp day for the RNZAMC is the 7th May being the anniversary of the corps formation in 1908 as the New Zealand Medical Corps. Prior to this date it was celebrated on 23 June, the date in 1898 that the RAMC (our British counterpart) was given its royal warrant by Queen Elizabeth.

**"Ake Ake Kia Kaha" F**

**"Forever and ever be strong"**

75 Sqn RNZAF

motto

~

**Ake! Ake! Kia Kaha E!**

This was the marching song for the New Zealand Army's 28th (Maori) Battalion



Professor Rouben Azizian receives his Senior Fellow Certificate from CDR Shaun Fogarty

## Women's Royal NZ Naval Service 70th Anniversary

The woman's service was introduced to the Navy in 1942. A special exhibition provided by the WRNZNS Association in collaboration with the Navy Museum is available for you to enjoy.

**Phone** 09 445 5186

for further details.

This exhibition will run until 31st August 2012.

**Hours:** 10 - 5pm,

7 days a week.

**Price:** Free

Torpedo Bay Navy Museum

64 King Edward Parade

Torpedo Bay,

Devonport

Auckland