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NZDF Command and Staff College

Alumni Association Newsletter

Issue 3, December 2011



Director's Message

2011 has been a watershed year for the Command and Staff College on a number of fronts. Firstly the development of a new Masters Program in International Security is set to be implemented in 2012. This is a fantastic achievement by our academic partner, Massey University, who have engaged widely to meet the needs of the defence and security sector of New Zealand (standby for more detail in the next newsletter).

Another exciting development this year has been the College's Defence Diplomacy role with enhancing the US/NZ relationship. Our 2012 Overseas Study Tour has seen the College visit the United States for the very first time. Our visit to Hawaii (led by the VCDF, RADM Steer) was an outstanding opportunity for the Joint Command and Staff Course (JCSC) and Joint Warrant Officer Advance Course (JWOAC) to interact with senior leadership from Pacific Command (PACOM) and to conduct visits to Pearl Harbour and Hickham Air Force Base.

Central to our visit were two days hosted by the Asia Pacific Centre for Strategic Studies (APCSS) where the course was immersed in the issues of today, the complexities of the Asia/Pacific region and what that may mean when looking out to the future. This was indeed a highlight, as was a Warrant Officers Forum also hosted by APCSS which brought together leading Chief WOs from the US forces and our own Kiwi WOs.

Next year will see another significant milestone with the attendance of a US Marine officer on the JCSC. This is an exciting development which will only add to the dynamics and learning environment here at the College.

A big thanks to all who have been involved with supporting the activities of the College this year - I wish you all a very happy Christmas and look forward to seeing you in the New Year.

CDR Shaun Fogarty



LTCDR Young and JCSC 52 course members at Hickham Air Force Base, Hawaii



RADM J. Steer and WOWTR L. Bokany laying a wreath at the Pearl Harbor Arizona Memorial

Upcoming Lectures of Opportunity

Rouben Azizian

13 February 2012 - Auckland

17 February 2012 - Wellington

more details to follow ...

Honorary Professors Appointed

by Dr Peter Greener

The Command and Staff College is delighted to announce that CDF has approved the appointment of two further Honorary Professors to the College. As most of you will know, Associate Professor Steve Hoadley was appointed as Honorary Professor to the College in 1996 in recognition of the outstanding contributions he has made to the College. Professor Hoadley is now joined by Professor Robert Ayson and Professor Robert Patman.

Professor Robert Ayson is Professor of Strategic Studies at Victoria University of Wellington and directs the Centre for Strategic Studies: New Zealand. He has held academic positions with the Australian National University, Massey University and the University of Waikato, and official positions in Wellington with the Foreign Affairs, Defence and Trade Select Committee and the External Assessments Bureau. Whilst with Massey University, Robert taught Strategic Studies and IR at CSC. He is a Senior Research Associate with Oxford University's Centre for International Studies. Having written on the Nobel Prize-winning work of the American Strategist Thomas Schelling, he is now writing a book on the ideas of Hedley Bull. He has also recently been involved in collaborative research projects on Australia's nuclear choices and on multilateral cooperation in Asia. Robert is a regular guest lecturer on College courses, and leads the annual CSS Fellows Forum which is a highlight of the College year.

Professor Robert Patman is Professor at the University of Otago where he teaches international relations, and has been a guest lecturer at the College for many years. At Otago he is the Director of the multidisciplinary Master of International Studies (M.IntSt) programme, and has had ongoing involvement in the highly successful annual Foreign Policy School. Robert is the author or editor of eight books. Moreover, he is co-editor for the Praeger Series on *The Ethics of American Foreign Policy*, and his most recent book - a single authored volume called *Strategic Shortfall: The 'Somalia Syndrome' and the March to 9/11* (Westport, Praeger) - was published in February 2010. He is on the Editorial Board of *Bildaan: An International Journal of Somali Studies*, and he is also one of the Editors of *International Studies Perspectives*, a journal of the worldwide International Studies Association (ISA) In addition, Robert is a Fulbright Senior Scholar and a Senior Fellow at the Centre of Strategic Studies, Victoria University of Wellington.



We are honoured to have all three professors formalize their relationship with the College.

New Staff

Robyn Cross is CSC's new Administration Officer. She joins us from her last job as Property Officer, RNZAF Whenuapai.

Clare Gladding recently moved to DPE to take up her new role as Planning and Scheduling Coordinator.



New Members

Delwyn Neill, JSC 71	Gordon Campbell, SC 48
Julia Fortune, JJSC 1001	Stewart Baillie, SC 25
Kevin Short, SC 32	Gary Collier, 1976
Darryl Cockroft, SC 48	Peter Guy, SC 33
Howard Weddell, SC 27	Derek Burfield, SC 31
Ronald Cross, SC 11	Greg Burroughs, SC 50
Glen McCullough, SC 21	Ross Miller, SC 18
Shaun Driscoll, SC 47	CM of JWOAC 04
CM of JCSC 52	Sholto Stephens, US Army CGSC, Leavenworth (Honorary Member)

**Graduates of Overseas Staff Colleges
are invited to join the CSC Alumni
Association as Honorary Members**

Operation RENA – not in our back yard!!

By LTCDR Wiremu Leef (SC 50)



The role of the NZDF as part of Operation RENA was distinctly different from any other military operation I had been involved in, primarily because we were there in support of the lead agency, Maritime New Zealand (MNZ). This supportive relationship, and how the different elements of the NZDF were embedded into the operation, was an interesting evolution and something from which hopefully numerous lessons have been taken.

Manawanui undertook two main roles while conducting OP RENA; as guard ship, and with the embarkation of oil booms. As guard ship we were required to patrol and enforce an exclusion zone which had been established around the *Rena* and a nearby island. Not having any actual ‘powers’ to enforce the zone was particularly interesting as it required the embarkation of Regional Council Officers who could.

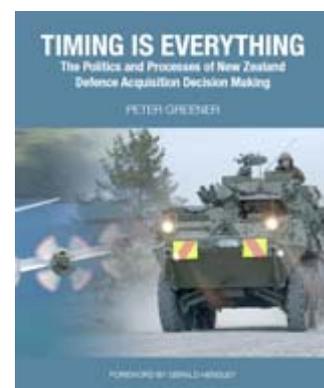
During the initial weeks following the incident the ships that patrolled the area, which included *Manawanui*, the tanker *Endeavour* and three of the Inshore Patrol Vessels, provided a very visible presence which alleviated a great deal of pressure on MNZ. Not being the lead organisation presented an opportunity for the NZDF to support and provide guidance and there was a great deal of improvement in just the first two weeks of our involvement in OP RENA. Certainly the ‘Joint’ approach to the organisational structure within the Command Centre was evident during my own visits. The NZDF’s ability to adapt and be flexible enough to react to changing situations was evident.

In our supportive capacity when we were tasked we responded quickly; where we needed to, advice was offered; and when we had to take charge we did. We are a very professional organisation, and this shone through. Had the NZDF been the lead agency in response to the RENA I don’t think a great deal of things may have been too different, and I suspect we would have sought the advice and support of other government agencies in exactly the same way that it was asked of us; let’s just hope an incident such as this never happens again.

TIMING IS EVERYTHING surpasses 11000 downloads!

By Dr Peter Greener

The most recent figures made available by the Australian National University E-Press show that Dr Peter Greener’s book, ***TIMING IS EVERYTHING: The Politics and Processes of New Zealand Defence Acquisition Decision Making***, has been downloaded more than 11000 times since publication. With the release of the Defence Capability Plan in September it is timely to remind readers of the relevance of this book. The book identifies the critical factors that shaped and influenced New Zealand’s defence acquisition decision-making processes from the election of the Fourth Labour Government in 1984 and the subsequent ANZUS crisis, through to the 11 September 2001 terrorist attacks on the United States and the following ‘war on terror’. It explores and analyses decision-making processes in relation to the ANZAC frigates, the military sealift ship HMNZS *Charles Upham*, the F-16 strike aircraft, the P-3C *Orion* maritime patrol aircraft upgrade, and the LAV IIIs.



In reviewing the book in November 2010 in the *New Zealand International Review* Dr Andreas Reitzig commented, “What is unique about this book is its incredible wealth of detailed information on the defence procurement process in New Zealand....Greener’s new book makes an important contribution to the literature on New Zealand defence studies that will be of interest to those who would like to take a look behind the scenes of the New Zealand defence procurement decision-making process.”

The book is available online at http://epress.anu.edu.au/timing_citation.html

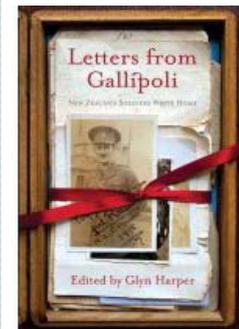
Letters from Gallipoli

by CDR Mark Chadwick (SC48)

Professor Glyn Harper recently visited the Command and Staff College and delivered an enlightening account of his most recent research on New Zealand's involvement in the Gallipoli campaign.

Whilst most of us have a general understanding of the events that took place on the Gallipoli Peninsula in 1915, his latest book, *Letters from Gallipoli* recounts the horror and tragedy of the campaign through 190 personal letters of New Zealanders that fought throughout the campaign. The letters are drawn from a pool of more than 600 collected from archives, newspapers and family collections. The letters, most previously unpublished, reveal the carnage that took place on the peninsula from the preparation and landing, to the offensive on Chunuk Bair and the final evacuation in December 1915. The letters describe the mate-ship, the smell, the flies, the lack of cover and the ever-present threat of the snipers' bullet. Many of the letters were written by those killed or severely wounded in the fighting and provide harrowing accounts of friends killed and maimed during the worst of the fighting.

Gallipoli is a significant milestone in this country's history. The population of New Zealand at the time was approximately one million people and resulted in the deaths of 2721 young men. To put Gallipoli into the context of today's population, one could imagine a campaign such as Afghanistan that would cost 10884 New Zealand lives within six months. *Letters from Gallipoli* is an essential resource for anyone seeking to understand what it was like to serve on the Gallipoli Peninsula



Did you know ... that, as an Alumni member, you are entitled to use the CSC Research Center? Please contact the Editor/Research Assistant for more information or if you would like to be included in the mailing list for latest Research Center updates.

Colin James: Political Journalist & Analyst

Colin James is a political journalist of more than 37 years experience and political columnist of the year in 2003. He writes a weekly column in the Otago Daily Times and a monthly column in Management Magazine. As well as being a senior associate of the Institute of Policy Studies at Victoria University of Wellington, he is Managing Director of The Hugo Group, a forecasting panel with a membership of more than 1000 medium to large corporates and also makes presentations on the strategic environment to companies, industry associations, government departments and other groups.

If you would like to see more of his opinions/articles and/or join his mail list, please visit his website: www.colinjames.co.nz.

Please send any contributions or comments to the Editor:

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